

**Balance Sheet**  
As of March 31, 2023

in JPY

Account Title	Amount
<b>I Assets</b>	
<b>1 Current Assets</b>	
Cash and Cash in Banks	451,265,495
Accounts Receivable	27,818,241
Prepaid Expenses	6,238,575
Advances	2,067,718
<b>Total Current Assets</b>	<b>487,390,029</b>
<b>2 Fixed Assets</b>	
<b>Tangible Fixed Assets</b>	
Buildings	1,337,829
Equipment	633,045
Lease Asset	8,819,837
<b>Intangible Fixed Assets</b>	
Software	7,837,771
Telephone Rights	24,000
<b>Investments and Other Assets</b>	
Leasehold Deposit for Office Rent	13,695,689
Investments	2,500,000
<b>Total Fixed Assets</b>	<b>34,848,171</b>
<b>Total Assets</b>	<b>522,238,200</b>
<b>II Liabilities</b>	
<b>1 Current Liabilities</b>	
Lease Obligation	6,355,092
Accounts Payable	48,011,468
Corporate Tax Payable	70,000
Consumption Tax Payable	646,600
Deposits Received	2,679,435
Suspense receipt	1,484
Provision for Bonuses	5,415,702
<b>Total Current Liabilities</b>	<b>63,179,781</b>
<b>2 Long-term Liabilities</b>	
Lease Obligation	4,959,260
Provision for Retirement Benefits	26,803,180
Provision for Directors' Retirement Benefits	11,342,651
<b>Total Long-term Liabilities</b>	<b>43,105,091</b>
<b>Total Liabilities</b>	<b>106,284,872</b>
<b>III Net Assets</b>	
<b>1 Specified Deposit</b>	
Deposit for Reserve Fund	100,000,000
<b>2 Surplus</b>	
Surplus at the Beginning of the Period	316,114,712
Net Loss for the Period	△ 161,384
<b>Total Surplus</b>	<b>315,953,328</b>
<b>Total Net Assets</b>	<b>415,953,328</b>
<b>Total Liabilities and Net Assets</b>	<b>522,238,200</b>

## Statement of Revenue & Expenditure

From April 1, 2022 to March 31, 2023

in JPY

Account Title	Amount	
<b>1 For-Profit Business Revenues</b>		
Certificates of Clearance	21,371	
Publications	11,617,124	11,638,495
<b>2 Impositions</b>		
Membership Fees, Four-wheelers	301,200,000	
Membership Fees, Motorcycles	32,818,800	
ELV Recycling Charges	80,000	334,098,800
<b>3 Undertaking Expenses</b>		
Technical Department	57,956,189	
Environmental Department	61,776,243	
Member Services Department	76,508,076	
Motorcycle Expenses	28,237,956	
Undertaking Expenses for ELV Recycling	80,000	
For-Profit Business Expenses	8,123,511	
EV Event Expenses	8,544,060	241,226,035
<b>Gross Profit</b>		<b>104,511,260</b>
<b>4 General Administrative Expenses</b>		
Personnel Expenses	46,994,231	
Administrative Expenses	51,431,823	
Depreciation	8,687,793	107,113,847
<b>Operating Loss</b>		<b>△ 2,602,587</b>
<b>5 Other Income</b>		
Interest Income	2,566	
Miscellaneous Income	9,705,001	9,707,567
<b>6 Other Expenses</b>		
Interest Expense	612,794	
Miscellaneous Losses	6,583,570	7,196,364
<b>Ordinary Loss</b>		<b>△ 91,384</b>
<b>Loss before Tax</b>		<b>△ 91,384</b>
Corporate and other Taxes		70,000
<b>Net Loss for the Period</b>		<b>△ 161,384</b>